

Minimally Invasive Medical Technology for Tumor Removal

INVESTOR PRESENTATION MARCH 2024

## **Traditional Method**



## **Baird Medical Method**



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# Investment Highlights

Baird is one of the leading developer and provider of Microwave Ablation (MWA) treatment for Thyroid Nodules and caters to a large, rapidly growing Total Addressable Market (TAM) in China



Belijng Strategy & Action Management Consulting Co. Ltd. ("S&A") - Commercial Due Diligence Report of Betters Medical Investment Holding Co., Ltd. as of May 2023 assumes 49% of individuals choose MWA to treat the benign nodules which size large



## Baird Medical At-A-Glance

MWA for thyroid nodules with strong profitability

### MARKET LEADER



### Largest

MWA provider for thyroid nodules treatment1



Hospitals in China penetrated, including 256 grade III hospitals<sup>3</sup>



Received on November 13, 2023

### ATTRACTIVE FINANCIAL PROFILE



2024E revenue, representing 34% YoY growth



2024E Adj. EBITDA / margin at 48%4



\$4-10Bn

Total addressable MWA market for benign thyroid nodules in China<sup>5</sup>

### **R&D CAPABILITIES**



Class III medical device registration certificates for MWA of thyroid nodules



Registered patents in the PRC



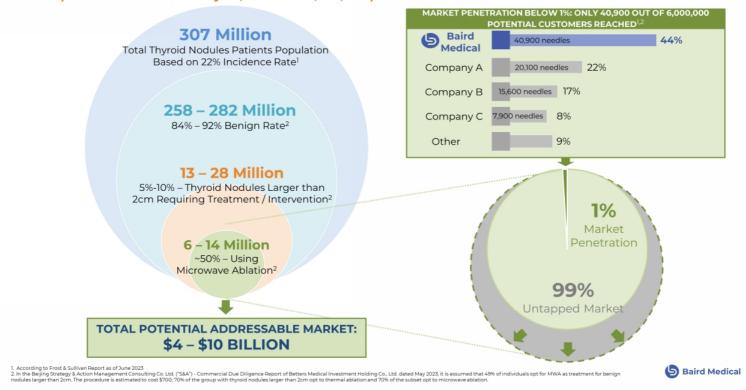
Cumulative R&D and capex from 2018 to June 2023

of Betters Medical Investment Holding Co., Ltd. as of May 2023 assumes 49% of Individuals choose MWA to treat the benign nodules which size larger than 2cm;



# Growing & Untapped Market Opportunity – Thyroid Nodules Only

Market penetration below 1%: only 40,900 out of 6,000,000 potential customers reached



# Ultrasound Guided MWA: A Preferred, Minimal Invasive Treatment

Baird developed MWA into a preferred treatment for thyroid nodules in China, based on clear clinical benefits as a minimally invasive, early-intervention, cost-effective and aesthetically appealing alternative to open surgery

### **Benefit for Patients**

- ✓ Avoid 3-4 hour surgery with "suicide scar" and need for life-time medication (e.g. Euthyrox)
- √ ~15 mins MWA surgery
- ✓ Fewer side effects compared with surgery
- ✓ Greater affordability: half of cost of open surgery<sup>1</sup>
- ✓ Local anesthesia (usually 1 shot)
- √ Same day discharge
- ✓ Help to prevent benign tumor developing into cancer

#### **Benefit for Doctors**

- √ ~15 mins MWA vs. 3-4 hours for open neck surgery
- √ Shorter patient recovery time¹
- ✓ Less need for patients coming back for complications
- ✓ Believed to result in greater patient satisfaction due to minimally invasive treatment

### **Benefit for Healthcare System**

- ✓ Significant cost reduction compared to open surgery and lifetime medication (e.g., Euthyrox)
- Early intervention prevents development of malignant tumors and need for more expensive treatments
- ✓ Less and shorter need for hospital beds, increasing beds efficiency

#### **Open Neck Surgery**

- "Suicide" scars on patient neck
- Patients on medication rest of life



#### Microwave Ablation

- Minimal invasive
- Deactivates tumor cells which are then absorbed by the body

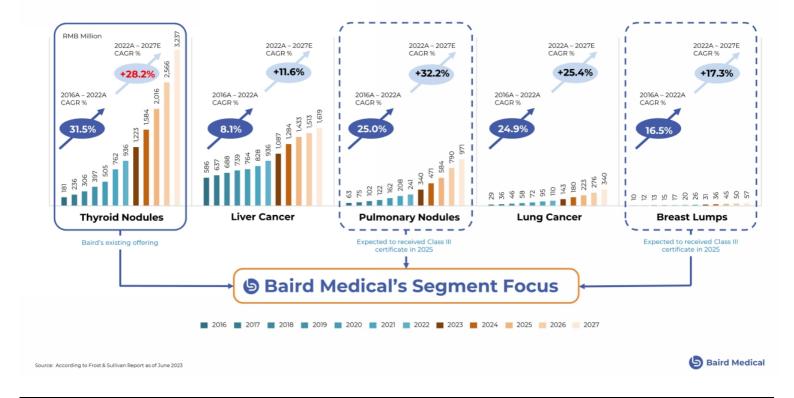


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1. About Beijing Strategy & Action Management Consulting Co. Ltd. ("S&A") - Commercial Due Diligence Report of Betters Medical Investment Holding Co., Ltd. as of May 2023. 2. According to Frost & Sullivan Report as of June 2023

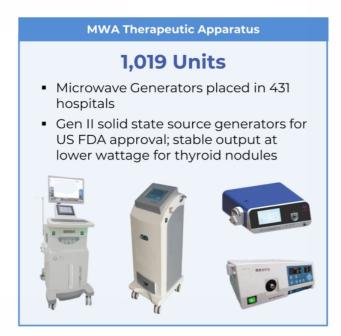
# MWA Market Segments

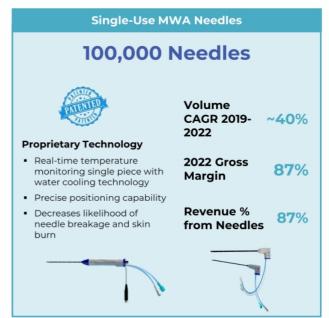
Thyroid nodules are overtaking liver cancer to become the largest MWA segment market in China



# Significant Recurring Revenue and Strong Profitability

High revenue visibility due to the exclusive use of consumables mandated by regulations for our apparatus





Note: MWA stands for Microwave Ablation



## Baird Medical's China Management Team Drives Local Market Excellence



### HAIMEI WU, MD

#### Co-Founder, ED, Chairwoman of the Board and CEO

- Over 20 years of experience in the medical devices industry, including working as a key distributor for Mindray, Johnson & Johnson and Abbott Laboratories in China
- Completed advanced studies in financial investment and capital operation at Graduate School at Shenzhen, Tsinghua University



### WENYUAN WU, MD

#### Co-Founder

- Over 20 years of experience in pharmaceuticals and medical device production, sales, enterprise management, and strategic planning; formerly surgery practitioner
- Holds a degree in Clinical Medicine from Hubei Vocational and Technical College, an EMBA from Peking University School of Medicine; Currently pursuing education at the ICB China Business School, Hong Kong University



#### **WEI HOU**

### Vice General Manager and Sales Director

- Over 28 years of experience in management and sales in the medical and pharmaceutical industry
- Previously at Chongqing Medical Administration as secretary of the hospital league Committee and Shanghai Pharmaceutical as General manager of the antitumor medicine department



#### **KUN SENG CHRIS NG**

#### **CFO and Company Secretary**

- Worked at RSM in Asia and held positions at companies listed in Hong Kong (Macau Legend Development, Galaxy Entertainment, REF Holdings)
- · Member of the Hong Kong Institute of CPAs



**RONGJIAN LU** 

#### **Co-Chief Technical Officer**

 Over 17 years as a lecturer in the Faculty of Mechanical and Electronic Engineering at Nanjing Forestry University



**ZHITAO WU** 

### Vice President and Head of Legal

- Formerly at the Shanghai branch of Longan Law Firm
- Experienced lawyer, specializing in corporate M&A, legal due diligence, handling litigation and courtroom proceedings



## Highly Regarded Independent Board Directors



### DR. MICHAEL MINGZHAO XING M.D., PH.D.

Independent Director, Baird Medical







- Leading physician scientist, clinical thyroid specialist & tenured Professor of Medicine, Oncology and Cellular and Molecular at the Johns Hopkins University School of Medicine
- · Main clinical and research interests are thyroid diseases, particularly thyroid tumor, with 180 publications in various prestigious journals and is consistently among world's top 0.01% citations in the thyroid neoplasm field, with >20,000 citations.
- Received prestigious accreditations and awards from the following:
  - World's Top Ten Thyroid Tumor Scholar Experts (Expertscape, 2013)
  - Endocrine-related cancer award (Society for Endocrinology U.K., 2014)
  - Paul Starr Award Lecture (American Thyroid Association, 2016)
  - Paul W Ladenson Thyroid Award (The Johns Hopkins University School of Medicine, 2017)
  - Member of Association of American Physicians (2019) Best Resident Award (Greater Baltimore Medical Center, 2000)



#### STEVEN HALVERSON

Independent Director, Baird Medical

**HASKELL GUIDEWELL** 





- Retired Chairman and CEO of the **Haskell Company**, a large international integrated design-buildmanufacturing organization, a position he held from 2000 to 2018
- Currently serving as a director of CSX Corporation (NASDAQ-CSX), Guidewell Mutual Holding Company, Gilbane, Inc. Acuren, and InProduction
- Mr. Halverson received his Bachelor of Arts degree from St. John's University, his Juris Doctorate degree from American University in Washington, D.C.



## DR. JIANGUO MA, PH.D.

Independent Director, Baird Medical









- ve Ablation, Editor-in-Chief for IEEE's TRANSACTIONS ON MICROWAVE THEORY AND TECHNIQUES (TMTT)
- Holds a B.Sc. from Lanzhou University and a Ph.D. in engineering from the University of Duisburg-Essen
- · Current research interests include microwave electronics, RFIC applications for wireless, RF device characterization and modeling, and terahertz microelectronic systems
- Member of the Editorial Board of the PROCEEDINGS OF THE IEEE and the IEEE University Program Ac Hoc Committee, a member of the IEEE MTT-S Publication Committee and the Future Direction Sub-Committee, Vice-Chair of the Standard Committee of the IEEE CRFID and Associate Editor for the **IEEE Microwave Magazine**
- · Has held esteemed positions as Dean and Professor in multiple universities...



#### **JOSEPH RAGAN**

Independent Director, Baird Medical







Deloitte.

- Current CEO & CFO of ExcelFin Acquisition Corp. Also serves as the CFO for the Paper Excellence Group, a \$10bn paper and pulp company
- Before that, Mr. Ragan served as Chief Financial Officer at Resideo/ Honeywell Homes, Ferroglobe  $\textbf{PLC} \; (\text{Nasdaq} - \text{GSM}), \; \textbf{Boart Longyear} \; (\text{ASX} - \text{BLY}), \; \& \; \textbf{UNICOM Government}, \; \text{Inc.,} \; \text{previously known as a long to the property of the propert$ GTSI, a publicly traded government contractor (Nasdaq - GTSI).
- Mr. Ragan holds an M.S. in Accounting from George Mason University and a B.S. in Accounting from Th University of the State of New York.

# Cultivating Market Adoption, Penetration and Expansion









## Esteemed and Renowned Client Base

# 32 out of Top 100 Hospitals are end users of Baird Medical's products



West China Medical School, West China Hospital, Sichuan University



First Hospital

No. 12



Sun Yat-Sen University **Cancer Center** 

No. 27



Beijing No. 301 Hospital

No. 3



Xiangya Hospital of **Central South University** 

No. 15



**Fudan University Shanghai Cancer Center** 

No. 28



**Zhongshan Hospital** Affiliated to Fudan University



**Nanfang Hospital Southern Medical University** 

No. 18



The First Affiliated Hospital of Guangzhou Medical University

No. 31



**Wuhan Union Hospital of China** 

No. 7



The Second Xiangya **Hospital of Central South** University

No. 20



Shengjing Hospital Affiliated To China Medical University

No. 33



The First Affiliated Hospital of Sun Yat-Sen University

No. 9



Nineth People's Hospital of Shanghai Jiao Tung University School of Medicine

No. 23



Guangdong **General Hospital** 

No. 34

urce: Hospital Management Institute, Fudan University



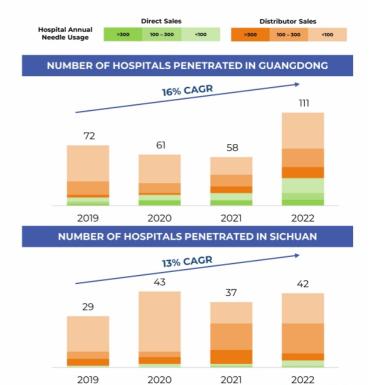
# Three-Tiered Growth Strategy

- √ Focusing on attaining market leadership in Tier 1 provinces, before expanding to Tier 2 and 3 provinces
- ✓ Baird has achieved significant market share in Tier 1 provinces



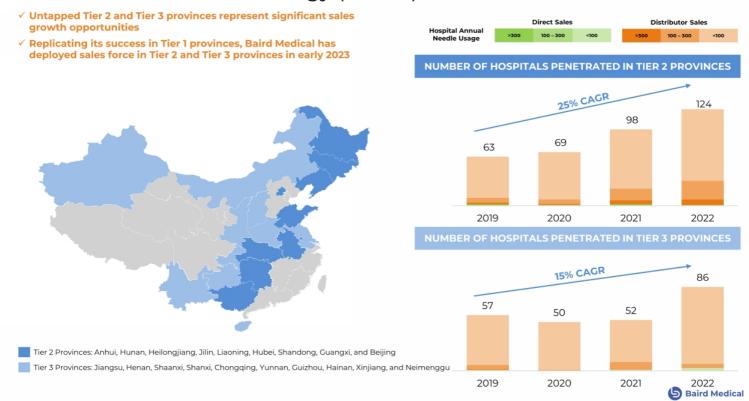
### NUMBER OF HOSPITALS PENETRATED IN SHANGHAI / FUJIAN / JIANGXI



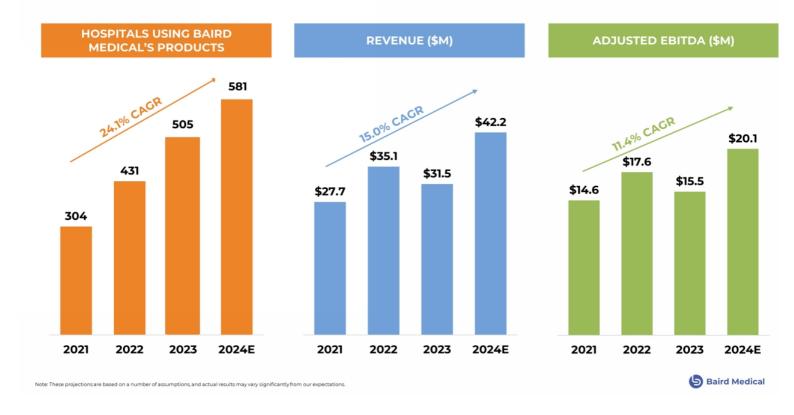


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# Three-Tiered Growth Strategy (cont'd)



# Financial Summary



# Medium to Long-Term Global Growth Strategy

Becoming a public company in the US is a pivotal component of the company's strategy, positioning it for expansion into the US, EU, and Southeast Asia in the coming years



# Secure FDA Approval for Soft Tissue Microwave Ablation

- · Received FDA 510K approval
- Leveraging KOLs / doctors for market development
- Sponsoring the research via a MWA clinical study
- · Supporting KOLs / doctors in MWA training



#### Growth in European Union where Treatment Guideline Has Been Issued

- In the process of preparing to apply for EU EMA approval following US FDA approval
- ETA published Clinical Practice Guideline<sup>1</sup>
- Engaging EU KOLs for market development
- UK hospitals and doctors announced MWA as revolutionary treatment for thyroid



- Following US FDA approval, plans to enter Southeast Asia Market
- ExcelFin's affiliate party operates hospital chains in Indonesia (Eka Hospital), in cooperation with leading hospital operators from the US
- Facilitating market entry in other Southeast Asia markets

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1. The European Thyroid Association has issued Clinical Practice Guideline for the use of image - guided ablation in Benign Thyroid Nodules in

# Ideal Timing for Baird to Enter the US Market



MWA products for thyroid nodules with rich clinical experience from 99,231 procedures with 684 doctors in PRC



US physicians starting to accept thermal ablation for thyroid nodules treatment. Johns Hopkins, Stanford, Tulane recently have conducted clinical trials with **620** subjects



One-way conversion from radio frequency ablation to microwave ablation, proven by surgeon preference in PRC



Planned clinical study with leading thyroid tumor research hospitals to establish clinical benefit through Head-to-Head comparison



### DR. MICHAEL MINGZHAO XING M.D., PH.D.

#### Independent Director, Baird Medical











Paul Starr Award Lecture

### CHRISTIAN A. CHILCOTT

#### **Chief Commercial Officer, Americas**









# **Baird's US Market Development Update**

Baird's recent achievement includes **7** successful surgeries within two months, earning positive feedback. With direct sales at **2x** the Chinese average price and a simplified US procurement process, Baird is confident in its US expansion, leveraging a valuable first-mover advantage.

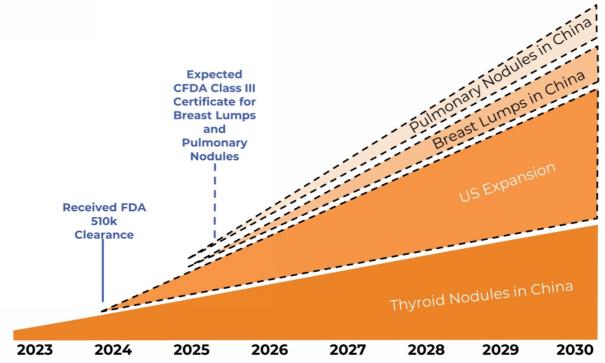








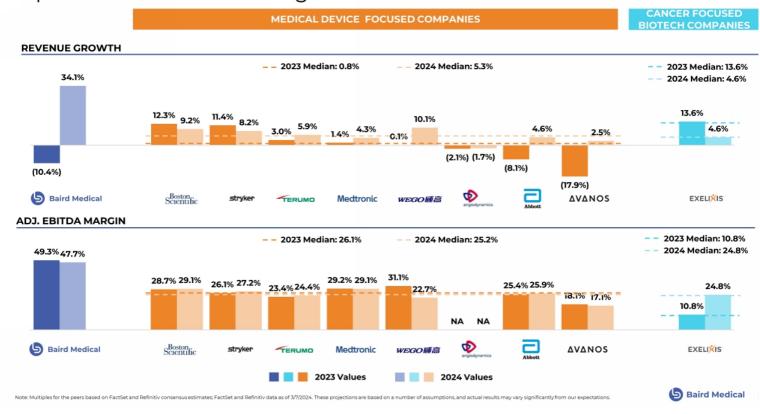
# Potential Growth Plan with the Entry into New Markets



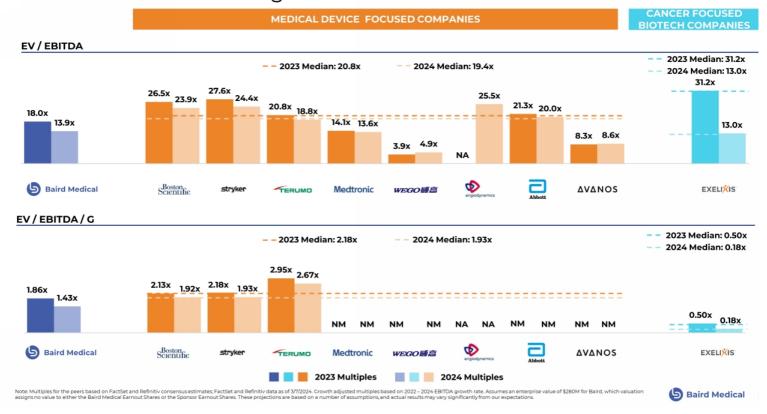
The graph above is provided to show the potential growth that may occur following the entry into new markets and is not meant to predict actual results or constitute guidance. It is qualified in its entirety by the Disclaimer. "Forward Looking Statements"



# Operational Benchmarking



# Valuation Benchmarking



# **Transaction Summary**

#### **KEY HIGHLIGHTS**

- \$280M enterprise valuation to market
- Implied pre-money equity value of \$210M1
  - Implied pro-forma equity value of \$279M1
- \$9M of cash held on the pro-forma balance sheet
- · Betters Medical shareholders rolling 100% of their equity, will own ~75% of the combined company<sup>2</sup>

### ILLUSTRATIVE PRO FORMA VALUATION

Pro Forma Capitalization	
PF Share Outstanding (M)	27.32
Share Price at Merger (\$)	\$10.20
Pro Forma Equity Value (\$M)	\$279
(+) Existing Net Debt (\$M)	\$10
(-) Pro Forma Cash (\$M)	(\$9)
Pro Forma Enterprise Value (\$M)	\$280

### **SOURCES & USES**

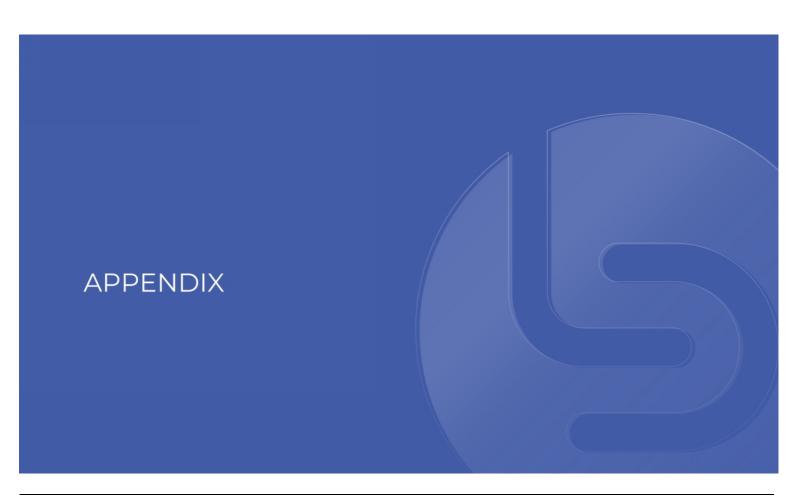
Sources	\$M	%
Betters Medical Rollover Equity	\$210	89.8%
Cash in Trust <sup>3</sup>	24	10.2%
Total Sources	\$234	100%
Uses	\$M	%
Equity to Betters Medical	\$210	89.8%
Cash to Balance Sheet	9	3.8%
Transaction Expenses	15	6.4%
Total Uses	\$234	100%

### **ILLUSTRATIVE POST-TRANSACTION** ECONOMIC OWNERSHIP1



nout shares that will vest at a VWAP of \$12.50 per share. es and 1.35M sponsor earnout shares that will vest at a VWAP of \$12.50 per share ual redemption levels and interest earned in the trust.





## Large Addressable Market

### THYROID NODULES MARKET

Baird Medical

- 307 million patients with diagnosed thyroid nodules in China
- 22% incidence rate for thyroid nodules, which could lead to thyroid cancer if left untreated<sup>1</sup>
- · Result of endocrine imbalances / disorder
- Caused by increasing stress, anxiety, consumption of processed foods, obesity, and pollution
- Innovative tumor cell removal treatment for thyroid nodules
- Total addressable market of \$4-10 billion¹



- Pioneer in developing and adapting traditional MWA for treatment of thyroid nodules
- Certified by CFDA<sup>2</sup>
- Business knowhow in accelerating market adoption, penetration, and expansion
- Early mover advantage
- Built in customer loyalty
- Inherent upsell opportunities
- Extensive client network among hospitals<sup>3</sup>

I. According to Frost & Sullivan Report as of June 2023. 2. Beijing Strategy & Action Management Consulting Co. Ltd. ("S&A") - Commercial Due Diligence Report of Betters Medical Investment Holding Co., Ltd. as of May 2023 assumes 49% of individuals chrowward to treat the benign nodules which size larger than 2cm; procedure cost is assumed \$700

3. The tiered hospital system is established based on ij the influence of the hospital and potential growth; ii) the connections and relations with the doctors and the hospitals



# **MWA Procedure**











Administer anesthesia, inject isolation fluid to delineate the target area, and create a small incision to facilitate the penetration of the MWA needle

Under the guidance of ultrasound scan, inserts the **MWA needle** into the tumor and maneuvers it around for ablation

Administer wound care and observe the patient for 3 hours before discharge





# Strong R&D Capabilities



### **EXPERIENCED IN-HOUSE R&D TEAM**

### Mr. Rongjian Lu and Mr. Hailong Sun

### **Co-Chief Technical Officers**

- Lead our in-house R&D team of 15 industry experts
- Substantial technical knowledge and significant practical experience in respect of MWA technology
- Mr. Lu has been a lecturer in the Faculty of Mechanical and Electronic Engineering of Nanjing Forestry University for 17+ years and has been the person in charge of the R&D cooperation projects with Nanjing Forestry University since 2017

### **47 Registered Patents**

 47 patents under application. Obtained registration certificates for both Class II and III medical devices



33 pending patents

7 pipeline products in development

Received 12 medical awards from well-recognized medical institutions / associations nationwide



### Risk Factors

The summary of risk factors provided below should be carefully considered in conjunction with the risks and uncertainties described in the "Risk Factors" section of the Registration Statement (Registration No. 333-274114) filed by Baird Medical Investment Holdings Limited (the "Combined Company" or "PubCo") with the U.S. Securities and Exchange Commission (the "SEC") and other documents filed or that may be filed from time to time with the SEC by or on behalf of Baird Medical Investment Holdings Limited ("Baird Medical"), ExcelFin Acquisition Corp. ("ExcelFin") or other relevant parties to the proposed business combination (the "Business Combination") of ExcelFin and Baird Medical.

#### Risk Factors Relating to Baird Medical's Business and Industry

- · Baird Medical's ability to maintain profitability depends on the commercial success of its microwave ablation ("MWA") and related medical device products.
- Baird Medical's success depends on maintaining its relationships with hospitals, key opinion leaders, and distributors and to effectively market to hospitals through public tender processes.
- · Potential quality defects in Baird Medical's products may cause safety issues, expose Baird Medical to potential product liability claims, government fines and reputational harm.
- If Baird Medical is unable to keep up the demand for its MWA and related medical device products, physicians may turn to alternative treatment methods
- · Baird Medical may require additional capital to support its business plan and anticipated growth, and such capital may not be available on acceptable terms, or at all.
- Baird Medical's forecasts and projections (particularly those related to the size of the market, target populations for Baird Medical's products and future exchange rates between the United States
  dollar and Chinese yuan) are based upon assumptions, analyses and estimates which may prove to be incorrect or inaccurate, which could cause Baird Medical's actual results to differ materially
  from those forecasted or projected.
- Baird Medical may be unable to obtain, maintain or renew the regulatory filings, registration certificates, permits, licenses and other certifications and approvals (or to complete the testing of its products required to obtain the same) from regulatory authorities needed to commercialize its microwave medical devices and required for its business and operations in a timely manner, or at all.
- Baird Medical may be unable to develop or successfully market new or commercially viable products and technologies or improve its existing products and technologies in a timely manner, or at all, to respond to changes in market conditions, technological advancements, or the highly competitive industry in which it operates.
- Future success depends on Baird Medical's ability to retain members of its management team and key personnel and to attract, retain and motivate qualified personnel at a cost-effective rate.
- · Baird Medical's related party transactions present possible conflicts of interest that could adversely impact on its business, financial conditions and results of operations
- · Negative publicity and allegations involving Baird Medical, its shareholders, directors, officers, employees and business partners may adversely affect Baird Medical's business
- If Baird Medical becomes subject to legal or contractual disputes, governmental investigations or administrative proceedings, it may incur substantial costs and its management team's attention may be diverted.
- · Insurance coverage maintained by Baird Medical may be inadequate to protect Baird Medical from the liabilities that it may incur.
- Unfavorable global economic conditions, including inflation, recession, bank failures, and decreases in consumer spending power or confidence, including a severe or prolonged downturn in the PRC or global economy, could materially and adversely affect Baird Medical's business, financial condition or results of operations.
- Betters may be required to repurchase its previously issued Series C convertible redeemable preference shares
- Intellectual property litigation and infringement claims by or against Baird Medical, including priority disputes, inventorship disputes or similar proceedings, could cause Baird Medical to incur significant expenses, distract Baird Medical's management, require Baird Medical to redesign or discontinue selling the affected product, invalidate Baird Medical's patents or trademarks, or harm Baird Medical's business prospects and financial position.
- Baird Medical may be unable to obtain and maintain effective or sufficiently broad patent and other intellectual property rights for its products and pipeline products.
- The planned expansion of Baird Medical's business to additional and emerging markets internationally is expected to lead to increased exposure to market, regulatory, political, operational, financial and economic risks, including risks relating to China's relationship with other countries.
- · Baird Medical's business is largely focused on a single technology (MWA) in a single geographic region (China), which could magnify the adverse impact of certain risks.



## Risk Factors (cont'd)

#### Risks Related to Doing Business in China

- Medical device manufacturers in China are subject to extensive safety regulations and requirements, which can lead to increased compliance costs and heightened risks of inadvertent incidents of noncompliance. Baird Medical may be subject to fines for its failure to comply with the relevant PRC laws and regulations relating to safety facilities.
- The Chinese government has substantial influence over Baird Medical's activities and may intervene with its operations, which could result in a material change of its operations and/or cause the value of its securities to decline or become worthless.
- PRC regulation on loans to, and direct investment in, Baird Medical's PRC subsidiary by offshore holding companies and governmental control in currency conversion may delay or prevent Baird Medical from using the proceeds of the Business Combination to make loans to or make additional capital contributions to Baird Medical's PRC subsidiary.
- The China Securities Regulatory Commission's ("CSRC") Trial Measures for China-based companies seeking to conduct overseas offering and listing in foreign markets could significantly limit or completely hinder Baird Medical's ability to offer or continue to offer its ordinary shares to investors and could cause the value of its ordinary shares to significantly decline or become worthless.
- If Baird Medical fails to comply with environmental, health and safety laws and regulations, Baird Medical could be subject to fines or penalties or incur costs that could have a material adverse effect on the success of its business.
- There are uncertainties under the EIT Law relating to withholding tax liabilities for PRC entities, and dividends payable by Baird Medical's PRC subsidiary may not qualify for certain treaty benefits.
- Baird Medical may rely on dividends and other equity distributions paid by its PRC subsidiary to fund its cash and financing requirements, and the PRC subsidiary's restrictions on paying dividends or making other payments could restrict Baird Medical's ability to satisfy liquidity requirements and have a material and adverse effect on Baird Medical's business.

#### Risks Related to Ownership of PubCo Ordinary Shares

- Following the closing of the potential Business Combination, an active trading market for PubCo's shares may not be available on a consistent basis to provide shareholders with adequate liquidity and may lead to significant volatility in the PubCo's share price.
- · Concentration of ownership among existing executive officers, directors and their affiliates may prevent new investors from influencing significant corporate decisions.
- The Combined Company does not expect to declare any dividends in the foreseeable future. Shareholders may not receive any return on their investment unless they sell their shares.
- · Substantial sales of PubCo's stock in the public market by existing shareholders, particularly after any lock-up period ends, could cause the PubCo's share price to decline
- There can be no assurance that PubCo ordinary shares will be approved for listing on Nasdaq upon the Closing, or that PubCo will be able to comply with the continued listing standards of Nasdaq or any other applicable exchange listing standards, which could limit investors' ability to make transactions in PubCo's securities.
- PubCo's lack of public company experience and a lack of research or reports about PubCo, its business, or its market, or adverse recommendations against PubCo Ordinary Shares by securities and industry analysts may adversely affect PubCo's business and the price and trading volume of its ordinary shares.
- · PubCo's issuance of additional capital stock in connection with financings, acquisitions, investments, stock incentive plans or otherwise will dilute all other stockholders

#### **Risks Relating to Redemption**

- · The ability to execute ExcelFin's strategic plan could be negatively impacted to the extent a significant number of stockholders choose to redeem their shares.
- There is no guarantee that an ExcelFin stockholder's decision to redeem their shares for a pro rata portion of the Trust Account will economically benefit the stockholder.
- · Failure to comply with redemption requirements could prevent an ExcelFin stockholder from redeeming their shares of ExcelFin Class A Common Stock.
- · If ExcelFin stockholders fail to properly demand redemption rights, they cannot convert their ExcelFin Class A Common Stock into a pro rata portion of the Trust Account.
- Holders who redeem their public shares of ExcelFin Class A Common Stock may continue to hold or exercise any ExcelFin Public Warrants that they own in accordance with their terms, which may result in additional dilution.
- A new 1% U.S. federal excise tax could be imposed on ExcelFin in connection with redemptions by ExcelFin stockholders of Class A Common Stock in connection with the Busices application of the Busices of Class A Common Stock in connection with the Busices application of the Busices of Class A Common Stock in connection with the Busices application of the Busices of Class A Common Stock in connection with the Busices application of the Busices of Class A Common Stock in connection with the Busices of Class A Common Stock in connection with the Busices of Class A Common Stock in connection with the Busices of Class A Common Stock in connection with the Busices of Class A Common Stock in Connection with the Busices of Class A Common Stock in Connection with the Busices of Class A Common Stock in Connection with the Busices of Class A Common Stock in Connection with the Busices of Class A Common Stock in Connection with the Busices of Class A Common Stock in Connection with the Busices of Class A Common Stock in Connection with the Busices of Class A Common Stock in Connection with the Busices of Class A Common Stock in Connection with the Busices of Class A Common Stock in Connection with the Busices of Class A Common Stock in Connection with the Busices of Class A Common Stock in Connection with the Busices of Conn

## Risk Factors (cont'd)

#### Risks Relating to ExcelFin, PubCo and the Business Combination

- If ExcelFin does not consummate the Business Combination by the termination date of May 25, 2024, ExcelFin will have to cease all operations except to wind up, redeem all of its public shares and liquidate, or seek approval of its stockholders to extend the termination date.
- If the funds held outside of ExcelFin's Trust Account are insufficient to allow ExcelFin to operate until at least May 25, 2024 (or such later date as may be extended by means of an amendment to the ExcelFin Certificate of Incorporation), ExcelFin's ability to complete the Business Combination may be adversely affected.
- The working capital available to the Combined Company after the Business Combination will be reduced to the extent ExcelFin's stockholders exercise their redemption rights in connection with the Business Combination and will also be reduced to the extent of Baird Medical's and ExcelFin's transaction expenses, which will be payable by the Combined Company, which may adversely affect the future operations of the Combined Company.
- The only significant asset of the Combined Company will be ownership of 100% of the Company Shares, and the Combined Company does not currently intend to pay dividends on its common stock, so your ability to achieve a return on your investment will depend on appreciation in the price of PubCo Ordinary Shares.
- ExcelFin will incur significant transaction and transition costs in connection with the Business Combination, which could be significantly higher than currently anticipated. If ExcelFin fails to consummate the Business Combination, it may not have sufficient cash available to pay such costs.
- ExcelFin's independent registered public accounting firm's report contains an explanatory paragraph that expresses substantial doubt about ExcelFin's ability to continue as a going concern, since ExcelFin will cease all operations except for the purpose of liquidating if ExcelFin is unable to complete an initial business combination by May 25, 2024 (or such later date as may be extended by means of an amendment to the ExcelFin Certificate of Incorporation).
- U.S. regulatory authorities, including the SEC, have recently enacted and proposed rules impacting special purpose acquisition companies that could increase ExcelFin's costs, cause the Business
  Combination to be less attractive to ExcelFin's shareholders or constrain circumstances under which it could be completed.
- · Recent increases in inflation and interest rates in the United States and elsewhere could make it more difficult for ExcelFin to consummate the Business Combination.
- ExcelFin and Baird Medical have no history operating as a combined company. The unaudited pro forma condensed consolidated combined financial information may not be an indication of the Combined Company's financial condition or results of operations following the Business Combination or would have been, and accordingly, you have limited financial information on which to evaluate Baird Medical and your investment decision.
- · The Business Combination remains subject to conditions that ExcelFin cannot control, which if not satisfied or waived, the Business Combination may not be consummated.
- · The Business Combination may be completed even though material adverse effects may result from its announcement, industry-wide changes and other causes.
- The exercise of ExcelFin's discretion in agreeing to changes to or waivers of terms of the Business Combination may result in a conflict of interest when determining whether such changes or waivers of conditions are appropriate and in ExcelFin's best interests.
- The Sponsor, and ExcelFin's directors and officers, have conflicts of interest in determining to pursue the Business Combination with Baird Medical, since certain of their interests, and certain interests of their affiliates and associates, are different from or in addition to (and which may conflict with) the interests of ExcelFin's stockholders.
- ExcelFin's Sponsor and affiliates will lose their entire investment of privately placed shares (consisting of founder shares) in ExcelFin if the Business Combination is not completed and, therefore, they may have had a conflict of interest in identifying and selecting Baird Medical to close the Business Combination.
- Since the Sponsor, and ExcelFin's executive officers and directors will not be eligible for reimbursements of their out-of-pocket expenses if the Business Combination is not completed, a conflict of interest may arise in determining whether Baird Medical is appropriate for ExcelFin's initial business combination to close the transaction.
- Deferred underwriting fees in connection with the IPO will not be adjusted to account for redemptions by ExcelFin's public stockholders; if ExcelFin's public stockholders exercise their redemption rights, the amount of effective total underwriting commissions as a percentage of the aggregate proceeds from the IPO will increase.
- ExcelFin's ability to successfully effect the Business Combination and the Combined Company's ability to successfully operate the business will be largely dependent upon the key personnel's efforts.



## Risk Factors (cont'd)

- The benefits of the potential Business Combination may not be realized to the extent currently anticipated by ExcelFin and Baird Medical, or at all. If the Business Combination's benefits do not meet expectations of investors, stockholders or analysts, the market price of ExcelFin's or PubCo's securities may decline.
- . The Sponsor and ExcelFin's directors and officers have agreed to vote in favor of its initial business combination, regardless of how ExcelFin's public stockholders vote.
- The Sponsor, ExcelFin's directors and officers and advisors and their respective affiliates may elect to purchase shares from holders of ExcelFin's public shares in connection with the Business Combination, which may influence the vote on the Business Combination and reduce the public "float" of ExcelFin Class A Common Stock.
- The PubCo ordinary shares to be received by ExcelFin's stockholders due to the Business Combination have different rights from ExcelFin Class A Common Stock.
- ExcelFin's stockholders will have a reduced ownership and voting interest and less influence over management after consummation of the Business Combination.
- Following the Business Combination, PubCo may be required to take write-downs or write-offs, restructuring and impairment or other charges that could have a significant negative effect on its financial condition, results of operations and stock price, which could cause you to lose some or all of your investment.
- · ExcelFin's warrants and founder shares may have an adverse effect on the market price of ExcelFin Class A Common Stock and PubCo ordinary shares.
- · If redemptions exceed the threshold allowable for ExcelFin to consummate the Business Combination, the ExcelFin Public Warrants will expire worthless.
- · If PubCo is characterized as a passive foreign investment company for U.S. federal income tax purposes, its U.S. shareholders may suffer adverse tax consequences
- There may be tax consequences of the Business Combination that adversely affect holders of ExcelFin Class A Common Stock or ExcelFin Public Warrants.
- The IRS may not agree that PubCo should be treated as a non-U.S. corporation or a "surrogate foreign corporation" for U.S. federal income tax purposes
- · Future resales of PubCo ordinary shares may cause their market price to drop significantly.
- Anti-takeover provisions in PubCo's governing documents, by-laws and provisions of Cayman Islands Law could impair limit future share price and entrench management.
- ExcelFin's governing documents limit its stockholders' choice of judicial forum to the Court of Chancery of the State of Delaware for certain stockholder litigation matters against ExcelFin, and its directors, officers or stockholders.
- If third parties bring claims against ExcelFin, the Trust Account proceeds could be reduced and the per-share redemption amount may be less than \$10.20 per share.
- ExcelFin directors may decide not to enforce indemnification obligations of ExcelFin's Sponsor, reducing the funds in the Trust Account for distribution to ExcelFin's public stockholders
- ExcelFin's stockholders may be held liable for claims by third parties against ExcelFin to the extent of distributions received by them.
- · A securities class action and derivative lawsuits targeting ExcelFin could result in substantial costs and may delay or prevent completion of the Business Combination.
- The Sponsor and ExcelFin's directors, officers, advisors or their affiliates may elect to purchase shares of ExcelFin Class A Common Stock from ExcelFin's stockholders, which may influence a vote on a proposed business combination and reduce the public float of ExcelFin's issued and outstanding capital stock.
- If a stockholder or a "group" of stockholders are deemed to hold in excess of 15% of ExcelFin Class A Common Stock, such stockholder or group will lose the ability to redeem all such shares in excess of 15% of ExcelFin Class A Common Stock.
- A voluntary or involuntary bankruptcy petition by or against ExcelFin prior to distributions may reduce the per share amount to be received by ExcelFin's stockholders.
- · In completing the Business Combination, management's focus and resources may be diverted from operational matters and other strategic opportunities
- The Combined Company may incur successor liabilities due to conduct arising prior to the completion of the Business Combination.
- The restatement of previously issued audited consolidated financial statements may affect investor confidence and raise reputational issues and may subject us to additional risks and uncertainties, including increased professional costs and the increased possibility of legal proceedings and regulatory inquiries.

